



332d AEW

RED TAILS ROUND UP

April 2022



Senior Airman Katrina Brzeskiewicz, 332d Expeditionary Civil Engineer Squadron firefighter, goes through a decontamination processing line during a hazardous material exercise at an undisclosed location in Southwest Asia, March 24, 2022. Ensuring any potentially hazardous material is removed helps to keep the clean area, cold zone, free of contamination. (U.S. Air Force photo by Master Sgt. Christopher Parr)

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Groups stand down

The 332d Expeditionary Maintenance and Expeditionary Operations Groups furled their unit flags



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332d groups stand down to empower greater precision, lethality

332D AIR EXPEDITIONARY WING — The 332d Expeditionary Maintenance and Expeditionary Operations Groups furled their unit flags during a combined inactivation ceremony at an undisclosed location in Southwest Asia, April 6, 2022.

“This is a historic day for the 332d Expeditionary Operations Group and Expeditionary Maintenance Group,” said Brig. Gen. Christopher Sage, 332d Air Expeditionary Wing commander. “Our groups, which tie us to the brave lineage of the Tuskegee Airmen, have led with courage and valor and have stood bravely on the edge of the battlespace to hold our enemies at bay.”

During the ceremony, Col. William Chudko relinquished command of the 332d EMXG. He addressed members of the 332d EMXG before casing the unit flag.



“Regardless of the organizational structure, I have no doubt that the maintenance professionals will continue to execute the mission,” said Chudko.

“Without their herculean efforts in the heat of the summer and the cold of the desert winter, we would not have executed the CFACC [Combined Forces Air Component Commander]’s mission and formed the cornerstone of AFCENT fighter operations.”



The formalities followed with Col. Brian Stahl relinquishing command of the 332d EOG.

“As we roll up this flag, and begin a period of transition, it is important to highlight that with any change, whether it be our processes, personnel, or organizations, our ultimate purpose remains,” said Stahl. “In our new role, we will remain committed to advising and assisting with the ultimate intent of contributing to the continuation of unbridled and perpetual success.”

The ceremony concluded with each commander helping case their unit guidons, signifying the end of an era, but also welcoming a new beginning.

“As the cornerstone of Operation Inherent Resolve and leaders of Agile Combat Employment and Partner Nation Integration, we will leverage today’s event to continue to execute our mission with precision and lethality,” said Sage. “May we continue to lead with courage as we generate another day of peace – Red Tails, Spit Fire!”



These group inactivation's signify a shift in the 332d AEW's organizational structure to an A-Staff construct. A-Staff structure mirrors that of major commands and Air Force headquarters and more readily identifies staff equivalents at the joint operating level. It optimizes internal communication and creates more efficient interfacing with other services.

The transition supports swift decision making, maximizes responsiveness, streamlines administrative processes, and allows the 332d AEW to rapidly execute mission requirements.

“We are evolving to meet the long-term needs of our combat mission, and will continue to support all echelons throughout the Red Tail family,” said Sage. “This will empower squadrons to improve speed, readiness, and innovation.”



332d ECES backup generator install

332d Expeditionary Civil Engineer Squadron Airmen install electrical cables for a new a backup generator at an undisclosed location in Southwest Asia, March 28, 2022. The 332d ECES provides, operates, and maintains a sustainable installation through engineering and emergency response services across the full mission spectrum.



Sexual Assault Awareness and Prevention month

332D AIR EXPEDITIONARY WING — Sexual Assault Awareness and Prevention Month occurs every April every year. The 332d Air Expeditionary Wing's focus on taking care of its warfighters means SAAPM is a time to reflect on what it means to be a wingman, keeping in line with the Defense Department's 2022 SAAPM theme of "Step Forward. Prevent. Report. Advocate."

A wingman uses their personal strength to advance positive change: leading by example, choosing action when needed, and taking a stand against sexual violence.

"Being a good wingman is being there for one another and keeping others in check," said Capt. Allan Romero, 332d AEW sexual assault response coordinator. "We're essentially all family, especially being in a deployed environment, so we need to take care of each other."

As part of the 332d AEW's Sexual Assault Prevention and Response program, the

SARC, lead victim advocate and volunteers provided multiple opportunities throughout the month for Red Tails to gain awareness of the services provided.

These SAAPM events included a 5K run, weekly discussions outside the dining facility, a volleyball tournament and a 5K/10K ruck.

"Sexual assault is a threat to our mission," said Romero. "We protect our people so that we can continue with the mission. We can work and have fun in a safe space where we feel protected and watched over by our wingmen. 'People first, mission always' is truly about just caring."

One of the Air Force core values, 'excellence in all you do,' is reflected in how Red Tail Airmen care for each other. Members are capable of preventing, reporting, and promoting advocacy for a safer military community.

"The Tuskegee Airmen are our heritage, and they stood out like no other group, giving us a humbling legacy; they set the standard at the prestigious level," said Staff Sgt. Kory Talbert, 332d AEW lead VA. "That Red Tails standard keeps us in check, builds us up, and helps us help each other."

Ultimately, preventing and addressing sexual assault within the ranks creates a healthier and more lethal military.



“Our society recognizes how important mental health is and how traumatic experiences affect your entire life: whether it's mental, physical, emotional, psychological,” said Talbert. “Talking about sexual assault is a taboo subject, but bringing awareness and having those conversations really helps people.”

One of the advantages of talking to the SARC or a SAPR VA is the confidentiality they provide, which can deliver support to members without sending notification to command or law enforcement officials.

If the survivor wishes to receive SAPR support but not pursue an official investigation they can file a restricted report, which offers help through various services: Special Victims' Counsel legal support, referral to a helping agency and, when necessary, up to 30 days of convalescent leave with the recommendation of a primary care manager. This reporting option was built to allow survivors to receive care while maintaining their confidentiality.

“We are one of the commander’s resources in taking care of our people,” said Talbert. “Every Airman should be reminded how important that they are. We're all in this together, and protecting our people protects our mission.”



332d Firefighters train for HAZMAT

332D AIR EXPEDITIONARY WING — The 332d Expeditionary Civil Engineer Squadron’s Fire and Emergency Management team exercised their hazardous material emergency preparedness during a HAZMAT training event at an undisclosed location in Southwest Asia March 24, 2022.

This training, a Department of Defense-level HAZMAT certification requirement for 15 Fire Department Airmen, also served as an annual refresher training for the EM flight. The Airmen were instructed to contain leaks on various containers, all after donning a Level-A total encapsulated HAZMAT suit.



HAZMAT suits are barriers made of plastic, cloth, and rubber, as well as a separate supply of oxygen.

They safeguard Airmen by isolating them from potentially harmful settings. A HAZMAT suit provides full-body protection including the face.

Firefighters are required to conduct hazardous material incident training annually at the operations and technician level Tech. Sgt. Joseph Cappel, 332d ECES assistant chief of training, explained.



332d Airmen aid U.S. Marines in expanding ACE capabilities

332D AIR EXPEDITIONARY WING -- U.S. Marine Corps Fighter Attack Squadron 115 "Silver Eagles" conducted joint ordnance employment validation sorties here, March 14 - 21, 2022.

In January 2022, VMFA-115 members identified a need to develop cross-functional capabilities for U.S. Air Force Joint Direct Attack Munitions to be fitted for employment on Department of the Navy F/A-18 Hornet aircraft.

"We requested interim flight clearance to use Air Force ordnance with our aircraft," said U.S. Marine Corps Lt. Col. Seth Byrum, VMFA-115 aircraft maintenance officer. "We engaged with representatives from the Navy F/A-18 testing community and ordnance experts across the Navy and Marine Corps enterprise to accomplish this proof of concept and validation."



The squadron submitted their initial needs assessment to U.S. Marine Corps Forces Central Command Feb. 7, 2022. In just over 30 days, VMFA-115 members conducted a joint ordnance employment with help from the 332d Air Expeditionary Wing, demonstrating the capability to configure U.S. Air Force JDAMs for use with the Hornet.

"We landed four F/A-18s, refueled, rearmed and departed in about 90 minutes, which exceeded our expectations," Byrum said. "It is a testament to the training and capabilities of 332d AEW Airmen and their superior support."

The validation event was accomplished as part of Operation Agile Spartan II, a large-scale, multinational operation focused on operational testing and evaluation of Agile Combat Employment core competencies.

"The most exciting thing about this validation is that although it was accomplished in [Air Forces Central], it is applicable in any area of responsibility," said U.S. Marine Corps Lt. Col. Timothy Miller, VMFA-115 commanding officer. "It validates that our procedures can be adjusted to further enable interoperability among all of the services. When you think about the nature of agile combat employment and expeditionary advanced basing operations, this is absolutely applicable to enabling more flexibility and agility for whatever the combatant commander needs."



361st EATKS Change of Command



332D AIR EXPEDITIONARY WING -- U.S. Air Force Col. Brian T. Stahl, 332nd Expeditionary Operations Group commander, presents the 361st Expeditionary Attack Squadron guidon to U.S. Air Force Lt. Col. Christopher Peterson, 361st EATKS incoming commander, during a change of command ceremony at an undisclosed location in Southwest Asia April 1, 2022. A change of command ceremony is a tradition that represents a formal transfer of authority and responsibility from the outgoing commander to the incoming commander. The 361 EATKS operates and maintains remotely piloted aircraft in support of Operation INHERENT RESOLVE.

332d Military Working dog demonstration

Staff Sgt. Hailey Goetz, 332d Expeditionary Security Forces Squadron military working dog handler, and her MWD, Cory, provided a demonstration to 332d Air Expeditionary Wing Airmen, April. 26, 2022. Demonstrations such as these are a validation of readiness and a chance for MWDs to exercise their training.



Airpower Leadership Academy: The Key to all is Commitment

332D AIR EXPEDITIONARY WING -- The 332d Air Expeditionary Wing senior noncommissioned officers recently held a nine-week Airpower Leadership Academy for a select group of 332d AEW technical sergeants and staff sergeants here in Southwest Asia.

ALA is a leadership training program designed for supervisors and challenges them to develop their professional values and personal leadership philosophy. Each week consisted of a single two-hour class led by senior noncommissioned officers (SNCO). These SNCOs facilitated conversation based on real-life experiences that aligned with the weekly topic which included Purpose-Cause-Belief; Leadership, Management & You; Empowerment/Effective Influence; Ego and Teamwork; The Tough Call; Leveraging Diversity; and Work-Life Balance.



“ALA aims to provide an environment where students and facilitators can grow from open and honest conversation about the challenges of leadership in the Air Force. The senior enlisted share their firsthand experiences about the weekly topics, and attendees dissect and discuss the experiences to learn what worked well and what could have been handled differently or better,” Senior Master Sgt. Susan Erdrich said. “Additionally, a senior mentor is appointed for each class to provide an even more experienced perspective and to help students shape their personal leadership philosophy throughout the course.”

Key components of ALA include leadership development, peer network building, and leadership support. The goal is for the attendees to cultivate their personal leadership style using the experiences of leaders at all levels and their peers as a guide for what they value and will choose to embody.

“The facilitators are Red Tail SNCOs with a passion for mentorship and positive guidance. They are volunteers that are recommended by their leadership to guide and inspire our NCOs to excel beyond their self or system-imposed leadership capacity and reach their full leadership potential,” she said.

During the course, NCOs discovered and articulated their understanding of the five pillars of ALA; Relationships, Expectations, Academics, Character, and Health (REACH). This five-pillar concept was developed by ALA curriculum developers to articulate the perspective that one has to REACH to be a successful leader. As an action verb, the mnemonic *reach* conveys that leadership is not a passive "let it happen" attribute; rather one that demands a focused and intentional approach to deliberately develop sustainable leadership qualities.



The Air Expeditionary Wing's Airpower Leadership Academy is one of its many initiatives that support and enhance the 332d Wing's foundational priorities to cultivate and strengthen relationships as well as develop and take care of its warfighters.



332d TMO moves what matters

332D AIR EXPEDITIONARY WING -- The 332d Expeditionary Logistics Readiness Squadron Traffic Management Office supports U.S. Central Command through rapid processing of mission-essential cargo and personnel to and from the 332d Air Expeditionary Wing, an undisclosed location in Southwest Asia.

TMO is known for its integral part in managing official travel for military personnel. A lesser known fact is that TMO is also responsible for processing inbound and outbound cargo allowing the 332d AEW and joint mission partners in the region to send and receive equipment needed to accomplish their warfighting mission.

“Outbound cargo handles all shipments going to the U.S. or being shipped throughout the area of responsibility,” said Master Sgt. Denise Schmidt, 332d ELRS Traffic Management Superintendent. “Inbound cargo deals with processing everything that arrives for use within our organization. Our passenger travel team manages travel for members completing temporary duty throughout the AOR, returning home in emergency leave situations, attending



required training and traveling home when they’ve completed their deployment.”

Outbound sends off items for repair, decommission or to another site in the AOR, while inbound cargo receives anything from vaccines and blood to screws and aircraft tires, and everything in between that is needed to keep the mission going.

“I gained a broader understanding of what TMO does during my previous deployment and have learned more since I arrived at the 332d,” said Senior Airman Michael Bell, 332d ELRS Traffic Management inbound cargo specialist, who is on his second deployment. “We receive assets from all around

the world and process them for customers from different shops to pick up. We're responsible for really everything that comes in or goes out.”

The three sections in TMO work in concert to keep the 332d AEW's supplies and people moving to ensure mission success.

“Our motto is ‘Without TMO, they won't go.’ We are key to people and units getting what they need to accomplish the mission,” said Bell.



332d EMDG Airmen ‘punch above their weight’

332D AIR EXPEDITIONARY WING — The 332d Expeditionary Medical Group is a group of dedicated medical professionals providing a variety of services to support members of the 332d Air Expeditionary Wing.

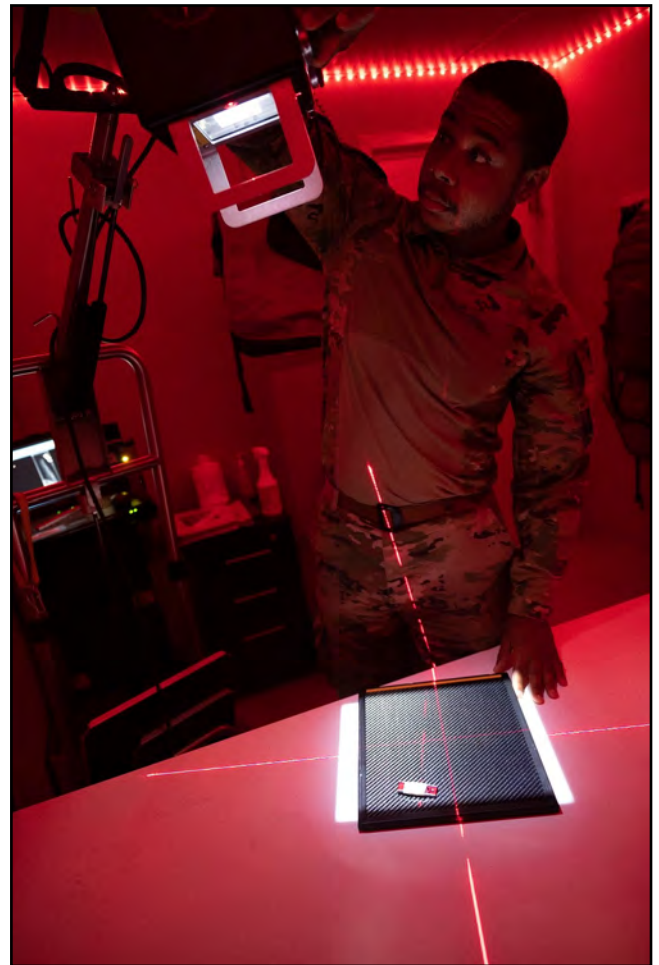
“This team is consistently punching above their weight,” Brig. Gen. Christopher Sage, 332d Air Expeditionary Wing commander said when asked about the 332d EMDG and its capabilities. “They take care of our human weapon systems to include our sister services and joint partners.”

The 332d EMDG includes three flights, each featuring a unique and tailored skill set focused on the delivery of trusted care.

The Medical Operations Flight consists of clinical operations and specialty services. Clinical operations provides routine and urgent warfighter care while specialty services provides physical therapy, dental and mental health services.

The Medical Support Flight includes support and ancillary services. Support services manage administration, logistics, and biomedical repair. Ancillary services, which includes pharmacy, radiology and laboratory services, provides highly specialized diagnostic and therapeutic capabilities that are critical in the prevention, diagnosis, and treatment of illness or injury.

The Preventive and Aerospace Medicine Flight includes public health, bioenvironmental engineering, flight medicine, and aerospace medical support.



“We have true professionals,” said Chief Master Sgt. Erik Robbins, 332d Expeditionary Medical Group senior enlisted leader. “They are all part of a team supporting one another to work outside their career fields to lend a hand and get the mission accomplished.”



332d EMDG is able to provide many services by employing the Multi-capable Airman concept, teaching personnel how to complete tasks outside of their assigned primary duties. Being an MCA is the ability of an individual to adapt to their surroundings to accomplish tasks that are outside of their main job, all to achieve mission success.

“Within the 322d EMDG , this concept



is employed to expand capabilities and better support the medical needs of the Wing,” said Robbins. “Having Multi-capable Airmen is important because it is a force multiplier.”

Airmen throughout the 332d EMDG embrace the MCA way of life as a key component to mission success. One such person is Senior Airman Tommy D. Jones, 332d EMDG medical laboratory technician who supports X-Ray imagining requests and helps in the front reception area checking in new patients.

“These are not jobs typically filled by a medical lab technician, but I know it ensures that the mission can continue smoothly with no delays or hiccups,” said Jones. “Gaining experience in other areas is valuable and I might consider cross-training into another medical career field in the future to expand my knowledge.”

Staff Sgt. Kiersten Wirth, 332d EMDG medical technician, assists Jones in the lab by helping process COVID-19 tests and blood samples, in addition to augmenting radiology with X-ray imaging.

“Being a Multi-capable Airman means helping out where needed and ensuring that we are well-rounded individuals and always growing,” said Wirth. “My favorite quote is ‘You are never failing until you are stagnant.’ I’ve always tried to branch out and be a sponge for learning in my career field.”

Maj. Sunil Francis, 332d EDMG chief nurse, fills in as an on-call pharmacist during the week and manages the pharmacy most Saturdays.

“The 332d AEW’s mission has a wide scope,” said Francis. “The support that I, along with medics of the 332d EMDG provide, enables 24/7 operation sustainability within this [area of responsibility].”



The 332d EMDG’s practice of developing MCAs does more than just maintain the mission, it ensures that medical staff have balance in work and personal time. Francis’ support of the pharmacy allows 332d EMDG pharmacist, Capt. Asia Sanders, much-needed time off.

“Having an experienced healthcare professional like Maj Francis available to provide pharmacy services has allowed me to responsibly take personal time without causing any delays in patient care,” said Sanders. “Flexibility is the key to airpower and the Multi-capable Airman is the embodiment of that.”



By increasing the capabilities of 332d AEW Red Tails, the wing is postured to meet current and future mission demands.

“We are a lean force, yet a diverse medical group with numerous specialties, whether that be dental, mental health, radiology, or aerospace medicine,” said Col. Peter Kulis, 332d EDMG commander. “By employing the MCA concept we consistently meet our mission objectives.”





◀ **55th Expeditionary Fighter Generation**
 Brig. Gen. Christopher Sage, 332d AEW commander, and Chief Master Sgt. Sean Milligan, 332d AEW command chief, visited with team members from the 55th Expeditionary Fighter Generation Squadron at an undisclosed location in Southwest Asia April 9, 2022. These immersion visits provide greater insight into the unique skillsets every Airman brings to the 332d AEW Red Tail team.

General, Command Chief immerse with 55th Expeditionary Fighter Generation Squadron & 332d Security Forces Squadron Airmen



332d Expeditionary Security Forces Squadron ▶

U.S. Air Force Chief Master Sgt. Sean M. Milligan, 332d Air Expeditionary Wing command chief, visited with 332nd Expeditionary Security Forces Squadron Airmen to get hands-on experience and tour their posts and facilities at an undisclosed location in Southwest Asia, April 23, 2022. Chief Milligan's immersion visits give him a better understanding of the unique skillsets every Airman brings to the 332d AEW Red Tail team.





March's Monthly Award Winners

Airman:

Airman First Class Timothy Grey, ECS

Noncommissioned Officer:

TSgt Richard Bazen, EATKS

Senior Noncommissioned Officer:

MSgt Wesley Ross, ECES

Company Grade Officer:

Capt William Bearden, ECS

Field Grade Officer:

Maj Ryan French, A2/3/5

Team:

Plans and Programs, A5

Holocaust Days of Remembrance

The Diversity and Inclusion Council hosted a zoom conversation with Holocaust Survivor Agi Geva as part of several planned events leading to the Holocaust Days of Remembrance special observance which ran from April 24 to May 1. The Days of Remembrance dates change each year because the Israeli Parliament established Holocaust Remembrance Day to be observed on the 27th day of Nisan of the Hebrew calendar. The Hebrew calendar is a lunar calendar so the date changes each year. Observances and remembrance activities occur throughout the Week of Remembrance, which runs from the Sunday before Holocaust Remembrance Day (Yom Hashoah) through the following Sunday.

